

### Alternativa 1: Ingresos recibidos al finalizar el proyecto, pago de inte

Tasa  $i$  33.02% (TD)

|            | Período | Ingreso |               | Egreso |               | FCN              |
|------------|---------|---------|---------------|--------|---------------|------------------|
|            | $t$     | $I$     |               | $E$    |               | $I-E$            |
| 12/31/2021 | 0       | \$      | -             | \$     | 931,056,070   | -\$ 931,056,070  |
| 3/31/2022  | 1       | \$      | -             | \$     | 222,668,157   | -\$ 222,668,157  |
| 6/30/2022  | 2       | \$      | -             | \$     | 222,668,157   | -\$ 222,668,157  |
| 9/30/2022  | 3       | \$      | -             | \$     | 222,668,157   | -\$ 222,668,157  |
| 12/31/2022 | 4       | \$      | -             | \$     | 222,668,157   | -\$ 222,668,157  |
| 3/31/2023  | 5       | \$      | -             | \$     | 230,855,411   | -\$ 230,855,411  |
| 6/30/2023  | 6       | \$      | 4,300,000,000 | \$     | 1,134,987,477 | \$ 3,165,012,523 |

|     |                     |                   |  |
|-----|---------------------|-------------------|--|
| VPI | \$ 2,806,107,302.10 |                   |  |
| VPE | \$ 2,581,592,333.03 |                   |  |
| VPN | \$ 224,514,969.07   | \$ 224,514,969.07 |  |

TIR 47.00%  
RBC 1.09

### Alternativa 3: Ingresos recibidos en cuotas iguales, pago de interese

Tasa  $i$  33.02% (TD)

|  | Período | Ingreso |             | Egreso |             | FCN             |
|--|---------|---------|-------------|--------|-------------|-----------------|
|  | $t$     | $I$     |             | $E$    |             | $I-E$           |
|  | 0       | \$      | -           | \$     | 931,056,070 | -\$ 931,056,070 |
|  | 1       | \$      | 860,000,000 | \$     | 247,149,896 | \$ 612,850,104  |
|  | 2       | \$      | 860,000,000 | \$     | 242,504,362 | \$ 617,495,638  |
|  | 3       | \$      | 860,000,000 | \$     | 237,736,675 | \$ 622,263,325  |
|  | 4       | \$      | 860,000,000 | \$     | 232,843,624 | \$ 627,156,376  |
|  | 5       | \$      | 860,000,000 | \$     | 353,772,710 | \$ 506,227,290  |

|     |                     |              |              |
|-----|---------------------|--------------|--------------|
| VPI | \$ 1,979,227,410.53 |              |              |
| VPE | \$ 1,514,263,094.24 |              |              |
| VPN |                     | 4            | 2            |
|     |                     | 464964316.29 | 464964316.29 |
| TIR | 59.11%              |              |              |
| RBC | 1.31                |              |              |

## Análisis de las Alternativas

|                     |     |        |        |
|---------------------|-----|--------|--------|
| Tasa <i>i</i>       | 33% | 33.02% | 33.02% |
| Trimestres <i>d</i> | 6   | 6      | 5      |

| Periodo (año) |   | Alternativa 1    |     | Alternativa 2 |     | Alternativa 3 |
|---------------|---|------------------|-----|---------------|-----|---------------|
| 12/31/2020    | 0 | -\$ 931,056,070  | -\$ | 931,056,070   | -\$ | 931,056,070   |
| 3/31/2021     | 1 | -\$ 222,668,157  | \$  | 469,516,771   | \$  | 612,850,104   |
| 6/30/2021     | 2 | -\$ 222,668,157  | \$  | 473,336,955   | \$  | 617,495,638   |
| 9/30/2021     | 3 | -\$ 222,668,157  | \$  | 477,257,590   | \$  | 622,263,325   |
| 12/31/2021    | 4 | -\$ 222,668,157  | \$  | 481,281,316   | \$  | 627,156,376   |
| 3/31/2022     | 5 | -\$ 230,855,411  | \$  | 477,223,591   | \$  | 506,227,290   |
| 6/30/2022     | 6 | \$ 3,165,012,523 | \$  | 389,502,518   |     |               |
|               | 7 |                  |     |               |     |               |

|     |    |             |    |             |    |             |
|-----|----|-------------|----|-------------|----|-------------|
| VPN | \$ | 224,514,969 | \$ | 230,879,797 | \$ | 464,964,316 |
| MCM |    | 210         |    |             |    |             |
| TIR |    | 10.08%      |    | 44.98%      |    | 59.11%      |
| RBC |    | 1.09        |    | 1.15        |    | 1.31        |

### Comparativa:

|                     |    |                | 35 |                | 35 |                | 42 |
|---------------------|----|----------------|----|----------------|----|----------------|----|
| Nuevo VPN           | \$ | 273,969,838.28 | \$ | 281,744,569.15 | \$ | 611,908,846.39 |    |
| Cálc Tasa           |    | 453.98%        |    | 453.91%        |    | 316.42%        |    |
| Periodo (trimestre) |    | Alternativa 1  |    | Alternativa 2  |    | Alternativa 3  |    |
| 0                   | \$ | 224,514,969.07 | \$ | 230,879,797.23 | \$ | 464,964,316.29 |    |
| 1                   | \$ | 224,514,969.07 | \$ | 230,879,797.23 | \$ | 464,964,316.29 |    |
| 2                   | \$ | 224,514,969.07 | \$ | 230,879,797.23 | \$ | 464,964,316.29 |    |
| 3                   | \$ | 224,514,969.07 | \$ | 230,879,797.23 | \$ | 464,964,316.29 |    |
| 4                   | \$ | 224,514,969.07 | \$ | 230,879,797.23 | \$ | 464,964,316.29 |    |
| 5                   | \$ | 224,514,969.07 | \$ | 230,879,797.23 | \$ | 464,964,316.29 |    |
| 6                   | \$ | 224,514,969.07 | \$ | 230,879,797.23 | \$ | 464,964,316.29 |    |
| 7                   | \$ | 224,514,969.07 | \$ | 230,879,797.23 | \$ | 464,964,316.29 |    |
| 8                   | \$ | 224,514,969.07 | \$ | 230,879,797.23 | \$ | 464,964,316.29 |    |
| 9                   | \$ | 224,514,969.07 | \$ | 230,879,797.23 | \$ | 464,964,316.29 |    |
| 10                  | \$ | 224,514,969.07 | \$ | 230,879,797.23 | \$ | 464,964,316.29 |    |
| 11                  | \$ | 224,514,969.07 | \$ | 230,879,797.23 | \$ | 464,964,316.29 |    |
| 12                  | \$ | 224,514,969.07 | \$ | 230,879,797.23 | \$ | 464,964,316.29 |    |
| 13                  | \$ | 224,514,969.07 | \$ | 230,879,797.23 | \$ | 464,964,316.29 |    |
| 14                  | \$ | 224,514,969.07 | \$ | 230,879,797.23 | \$ | 464,964,316.29 |    |
| 15                  | \$ | 224,514,969.07 | \$ | 230,879,797.23 | \$ | 464,964,316.29 |    |
| 16                  | \$ | 224,514,969.07 | \$ | 230,879,797.23 | \$ | 464,964,316.29 |    |
| 17                  | \$ | 224,514,969.07 | \$ | 230,879,797.23 | \$ | 464,964,316.29 |    |
| 18                  | \$ | 224,514,969.07 | \$ | 230,879,797.23 | \$ | 464,964,316.29 |    |
| 19                  | \$ | 224,514,969.07 | \$ | 230,879,797.23 | \$ | 464,964,316.29 |    |
| 20                  | \$ | 224,514,969.07 | \$ | 230,879,797.23 | \$ | 464,964,316.29 |    |
| 21                  | \$ | 224,514,969.07 | \$ | 230,879,797.23 | \$ | 464,964,316.29 |    |
| 22                  | \$ | 224,514,969.07 | \$ | 230,879,797.23 | \$ | 464,964,316.29 |    |

|    |    |                |    |                |    |                |
|----|----|----------------|----|----------------|----|----------------|
| 23 | \$ | 224,514,969.07 | \$ | 230,879,797.23 | \$ | 464,964,316.29 |
| 24 | \$ | 224,514,969.07 | \$ | 230,879,797.23 | \$ | 464,964,316.29 |
| 25 | \$ | 224,514,969.07 | \$ | 230,879,797.23 | \$ | 464,964,316.29 |
| 26 | \$ | 224,514,969.07 | \$ | 230,879,797.23 | \$ | 464,964,316.29 |
| 27 | \$ | 224,514,969.07 | \$ | 230,879,797.23 | \$ | 464,964,316.29 |
| 28 | \$ | 224,514,969.07 | \$ | 230,879,797.23 | \$ | 464,964,316.29 |
| 29 | \$ | 224,514,969.07 | \$ | 230,879,797.23 | \$ | 464,964,316.29 |
| 30 | \$ | 224,514,969.07 | \$ | 230,879,797.23 | \$ | 464,964,316.29 |
| 31 | \$ | 224,514,969.07 | \$ | 230,879,797.23 | \$ | 464,964,316.29 |
| 32 | \$ | 224,514,969.07 | \$ | 230,879,797.23 | \$ | 464,964,316.29 |
| 33 | \$ | 224,514,969.07 | \$ | 230,879,797.23 | \$ | 464,964,316.29 |
| 34 | \$ | 224,514,969.07 | \$ | 230,879,797.23 | \$ | 464,964,316.29 |
| 35 | \$ | 224,514,969.07 | \$ | 230,879,797.23 | \$ | 464,964,316.29 |
| 36 |    |                |    |                | \$ | 464,964,316.29 |
| 37 |    |                |    |                | \$ | 464,964,316.29 |
| 38 |    |                |    |                | \$ | 464,964,316.29 |
| 39 |    |                |    |                | \$ | 464,964,316.29 |
| 40 |    |                |    |                | \$ | 464,964,316.29 |
| 41 |    |                |    |                | \$ | 464,964,316.29 |
| 42 |    |                |    |                | \$ | 464,964,316.29 |

| Periodo (trimestre) |    | Alt 1          |    | Alt 2          |    | Alt 3          |
|---------------------|----|----------------|----|----------------|----|----------------|
| 0-35                | \$ | 227,277,805.61 |    |                |    |                |
| 0-35                |    |                | \$ | 237,066,987.47 |    |                |
| 0-42                |    |                |    |                | \$ | 470,632,762.72 |
| 0-30                |    |                |    |                |    |                |

pagos en el período de gracia y duración de 6 trimestres

**VP o VA**

-\$ 931,056,070.00  
-\$ 167,395,006.25  
-\$ 125,842,368.02  
-\$ 94,604,384.82  
-\$ 71,120,639.01  
-\$ 55,432,182.53  
\$ 571,323,038.09

pagos en cuotas iguales y duración de 5 trimestres

**VP o VA**

-\$ 931,056,070.00  
\$ 460,731,178.35  
\$ 348,996,097.93  
\$ 264,395,598.30  
\$ 200,331,478.31  
\$ 121,566,033.39

7

## Alternativa 4

|     |             |
|-----|-------------|
| -\$ | 931,056,070 |
| \$  | 367,135,818 |
| \$  | 370,366,864 |
| \$  | 373,682,869 |
| \$  | 377,086,067 |
| \$  | 374,145,151 |
| \$  | 377,729,673 |
| \$  | 308,559,435 |
| \$  | 33,395,744  |

1.02

\$ 38,639,700.11

636.84%

### Alternativa 4

[illegible]

|    |               |
|----|---------------|
| \$ | 33,395,744.21 |
| \$ | 33,395,744.21 |
| \$ | 33,395,744.21 |
| \$ | 33,395,744.21 |
| \$ | 33,395,744.21 |
| \$ | 33,395,744.21 |
| \$ | 33,395,744.21 |
| \$ | 33,395,744.21 |

Alt 4

|    |               |
|----|---------------|
| \$ | 40,023,844.88 |
|----|---------------|

## Alternativa 2: Ingresos recibidos en cuotas iguales, pago de intereses

Tasa  $i$  33.02% (TD)

| Período<br>$t$ | Ingreso<br>$I$ | Egreso<br>$E$  | FCN<br>$I-E$    |
|----------------|----------------|----------------|-----------------|
| 0              | \$ -           | \$ 931,056,070 | -\$ 931,056,070 |
| 1              | \$ 716,666,667 | \$ 247,149,896 | \$ 469,516,771  |
| 2              | \$ 716,666,667 | \$ 243,329,711 | \$ 473,336,955  |
| 3              | \$ 716,666,667 | \$ 239,409,077 | \$ 477,257,590  |
| 4              | \$ 716,666,667 | \$ 235,385,350 | \$ 481,281,316  |
| 5              | \$ 716,666,667 | \$ 239,443,076 | \$ 477,223,591  |
| 6              | \$ 716,666,667 | \$ 327,164,149 | \$ 389,502,518  |

VPI \$ 1,778,741,984.17  
VPE \$ 1,547,862,186.94

VPN 4 3 2  
\$ 230,879,797.23 \$ 230,879,797.23  
TIR 44.98%  
RBC 1.15

## Alternativa 4: Ingresos recibidos en cuotas iguales, pago de intereses

Tasa  $i$  33.02% (TD)

| Período<br>$t$ | Ingreso<br>$I$ | Egreso<br>$E$  | FCN<br>$I-E$    |
|----------------|----------------|----------------|-----------------|
| 0              | \$ -           | \$ 931,056,070 | -\$ 931,056,070 |
| 1              | \$ 614,285,714 | \$ 247,149,896 | \$ 367,135,818  |
| 2              | \$ 614,285,714 | \$ 243,918,850 | \$ 370,366,864  |
| 3              | \$ 614,285,714 | \$ 240,602,845 | \$ 373,682,869  |
| 4              | \$ 614,285,714 | \$ 237,199,647 | \$ 377,086,067  |
| 5              | \$ 614,285,714 | \$ 240,140,564 | \$ 374,145,151  |
| 6              | \$ 614,285,714 | \$ 236,556,041 | \$ 377,729,673  |
| 7              | \$ 614,285,714 | \$ 305,726,279 | \$ 308,559,435  |

VPI \$ 1,607,962,749.09  
VPE \$ 1,574,567,004.88

VPN 4 3 2  
33395744.21 33395744.21  
TIR 34.65%  
RBC 1.02





as en cuotas iguales y duración de 6 trimestres

**VP o VA**

**-\$ 931,056,070.00**  
\$ 352,975,612.66  
\$ 267,520,825.25  
\$ 202,783,968.46  
\$ 153,735,217.90  
\$ 114,601,383.54  
\$ 70,318,859.41

**1**

\$ 230,879,797.23

as en cuotas iguales y duración de 7 trimestres

**VP o VA**

**-\$ 931,056,070.00**  
\$ 276,004,449.28  
\$ 209,320,024.55  
\$ 158,770,995.45  
\$ 120,447,500.28  
\$ 89,843,518.49  
\$ 68,189,429.98  
\$ 41,875,896.19

**1**

33395744.21

**Alternativa 1:** Acumulación de intereses y pago último al final del plazo, duración del proyecto:

Capital \$ 931,056,070  
Tasa i 10.94% Banco Pichincha S.A. Tasa efectiva anual  
Nueva Tasa i 2.63% Tasa trimestral  
Período 6

| Período | Cuota            | Capital        | Interés        | Saldo            |
|---------|------------------|----------------|----------------|------------------|
| 0       |                  |                |                | \$ 931,056,070   |
| 1       | \$               | -              | \$ 24,481,739  | \$ 955,537,809   |
| 2       | \$               | -              | \$ 25,125,477  | \$ 980,663,286   |
| 3       | \$               | -              | \$ 25,786,141  | \$ 1,006,449,427 |
| 4       | \$               | -              | \$ 26,464,177  | \$ 1,032,913,604 |
| 5       |                  |                | \$ 27,160,042  | \$ 1,060,073,646 |
| 6       | \$ 1,087,947,850 | \$ 931,056,070 | \$ 27,874,204  |                  |
| Totales | \$ 1,087,947,850 | \$ 931,056,070 | \$ 156,891,780 |                  |

**Alternativa 3:** Pago del crédito en cuotas iguales, duración del proyecto: 5 trimestres

Capital \$ 931,056,070  
Tasa i 10.94% Banco Pichincha S.A. Tasa efectiva anual  
Nueva Tasa i 2.63% Tasa trimestral Cuota **R** \$ 201,154,351.26  
Período 5

| Período | Cuota               | Capital           | Interés       | Saldo          |
|---------|---------------------|-------------------|---------------|----------------|
| 0       |                     |                   |               | \$ 931,056,070 |
| 1       | \$ 201,154,351.26   | \$ 176,672,611.84 | \$ 24,481,739 | \$ 754,383,458 |
| 2       | \$ 201,154,351.26   | \$ 181,318,146.08 | \$ 19,836,205 | \$ 573,065,312 |
| 3       | \$ 201,154,351.26   | \$ 186,085,832.73 | \$ 15,068,519 | \$ 386,979,479 |
| 4       | \$ 201,154,351.26   | \$ 190,978,883.77 | \$ 10,175,467 | \$ 196,000,596 |
| 5       | \$ 201,154,351.26   | \$ 196,000,595.58 | \$ 5,153,756  |                |
| Totales | \$ 1,005,771,756.28 | \$ 931,056,070.00 | \$ 74,715,686 |                |

6 trimestres

**Alternativa 2:** Pago del crédito en cuotas iguales, duración del p  
Capital \$ 931,056,070  
Tasa i 10.94% Banco Pichincha S.A. Ta  
Nueva Tasa i 2.63% Tasa trimestral  
Período 6

| Período | Cuota               | Capital           |
|---------|---------------------|-------------------|
| 0       |                     |                   |
| 1       | \$ 169,765,782.53   | \$ 145,284,043.12 |
| 2       | \$ 169,765,782.53   | \$ 149,104,227.74 |
| 3       | \$ 169,765,782.53   | \$ 153,024,862.57 |
| 4       | \$ 169,765,782.53   | \$ 157,048,588.88 |
| 5       | \$ 169,765,782.53   | \$ 161,178,117.44 |
| 6       | \$ 169,765,782.53   | \$ 165,416,230.26 |
| Totales | \$ 1,018,594,695.18 | \$ 931,056,070.00 |

**Alternativa 4:** Pago del crédito en cuotas iguales, duración del p  
Capital \$ 931,056,070  
Tasa i 10.94% Banco Pichincha S.A. Ta  
Nueva Tasa i 2.63% Tasa trimestral  
Período 7

| Período | Cuota             | Capital           |
|---------|-------------------|-------------------|
| 0       |                   |                   |
| 1       | \$ 147,360,468.53 | \$ 122,878,729.11 |
| 2       | \$ 147,360,468.53 | \$ 126,109,775.15 |
| 3       | \$ 147,360,468.53 | \$ 129,425,780.22 |
| 4       | \$ 147,360,468.53 | \$ 132,828,978.30 |
| 5       | \$ 147,360,468.53 | \$ 136,321,662.08 |
| 6       | \$ 147,360,468.53 | \$ 139,906,184.55 |
| 7       | \$ 147,360,468.53 | \$ 143,584,960.58 |
| Totales | \$ 736,802,342.63 | \$ 931,056,070.00 |

proyecto: 6 trimestres

ta efectiva anual

Cuota **R** \$ 169,765,782.53

| Interés       | Saldo          |
|---------------|----------------|
|               | \$ 931,056,070 |
| \$ 24,481,739 | \$ 785,772,027 |
| \$ 20,661,555 | \$ 636,667,799 |
| \$ 16,740,920 | \$ 483,642,937 |
| \$ 12,717,194 | \$ 326,594,348 |
| \$ 8,587,665  | \$ 165,416,230 |
| \$ 4,349,552  |                |
| \$ 87,538,625 |                |

proyecto: 7 trimestres

ta efectiva anual

Cuota **R** \$ 147,360,468.53

| Interés        | Saldo          |
|----------------|----------------|
|                | \$ 931,056,070 |
| \$ 24,481,739  | \$ 808,177,341 |
| \$ 21,250,693  | \$ 682,067,566 |
| \$ 17,934,688  | \$ 552,641,786 |
| \$ 14,531,490  | \$ 419,812,807 |
| \$ 11,038,806  | \$ 283,491,145 |
| \$ 7,454,284   | \$ 143,584,961 |
| \$ 3,775,508   |                |
| \$ 100,467,210 |                |

| Estimación de Costos                   |                          |
|----------------------------------------|--------------------------|
| Mano de Obra Directa                   | Trimestral               |
| Ingeniero Civil                        | \$ 11,331,360.00         |
| Arquitecto                             | \$ 9,442,800.00          |
| Maestro de obra                        | \$ 10,387,080.00         |
| Albañiles                              | \$ 67,988,160.00         |
| Supervisor de bodega                   | \$ 4,721,400.00          |
| <b>Costo de Mano de Obra Directa</b>   | <b>\$ 103,870,800.00</b> |
| Mano de Obra Indirecta                 | Trimestral               |
| Gerente de Proyecto                    | \$ 18,885,600.00         |
| Ingeniero Ambiental                    | \$ 7,082,100.00          |
| Coordinador SST                        | \$ 7,082,100.00          |
| Contador                               | \$ 5,665,680.00          |
| Aseadora                               | \$ 4,721,400.00          |
| <b>Costo de Mano de Obra Indirecta</b> | <b>\$ 43,436,880.00</b>  |
| <b>Costo Total de Mano de Obra</b>     | <b>\$ 147,307,680.00</b> |
| <b>Costo de Gestión de Proyectos</b>   | -                        |
| <b>Costo de Maquinaria y equipo</b>    | -                        |
| <b>Costo de Materiales</b>             | <b>\$ 22,658,393.33</b>  |
| Subtotal                               |                          |
| Costos Indirectos (Administrativos)    | Trimestral               |
| Inversión Inicial C. Indirectos        | -                        |
| Otros Costos Indirectos                | \$ 52,702,083.33         |
| <b>Total Costos Indirectos</b>         |                          |
| <b>Total de Costos</b>                 |                          |
| Contingencia (10%)                     |                          |
| <b>COSTO TOTAL DEL PROYECTO</b>        |                          |

**Nota:** Esta estimación solo tiene en cuenta los costos generales del pr  
establecido para la duración del proyecto. Para mayor información acc

|                            |
|----------------------------|
|                            |
| <b>Total</b>               |
| \$ 67,988,160.00           |
| \$ 56,656,800.00           |
| \$ 62,322,480.00           |
| \$ 249,289,920.00          |
| \$ 23,607,000.00           |
| <b>\$ 459,864,360.00</b>   |
| <b>Total</b>               |
| \$ 113,313,600.00          |
| \$ 42,492,600.00           |
| \$ 42,492,600.00           |
| \$ 33,994,080.00           |
| \$ 28,328,400.00           |
| <b>\$ 260,621,280.00</b>   |
| <b>\$ 720,485,640.00</b>   |
| <b>\$ 34,620,000.00</b>    |
| <b>\$ 54,060,910.00</b>    |
| <b>\$ 135,950,360.00</b>   |
| \$ 945,116,910.00          |
| <b>Total</b>               |
| \$ 42,375,160.00           |
| \$ 158,106,250.00          |
| <b>\$ 200,481,410.00</b>   |
| <b>\$ 1,145,598,320.00</b> |
| \$ 114,559,832.00          |
| <b>\$ 1,260,158,152.00</b> |

proyecto sin tener en cuenta variaciones que se pueden presentar en el Análisis de Sensibilidad. Acerca del cálculo de cada uno de los ítems descritos en el presupuesto, revisar el ANE.

sibilidad en un lapso de 6 trimestres, el cual es el tiempo

#### **XO X. ESTIMACIÓN DE COSTOS**

## ALTERNATIVA 1

### Caso de negocio

#### Premisas

| Elementos           | Dato             | Observaciones   |
|---------------------|------------------|-----------------|
| Crédito             | \$ 800,000,000   | Inicio Proyecto |
| Inv inicial         | \$ 131,056,070   | Inicio Proyecto |
| Vida útil           |                  | N/A             |
| Depreciación        |                  | N/A             |
| Cantidad a producir | 1                | und             |
| Incremento          | 0%               | N/A             |
| Precio de venta     | \$ 4,300,000,000 | último período  |
| Incremento          | 0%               | N/A             |
| Costos Directos     | \$ 22,658,393    | trimestral      |
| Incremento en CD    | 5%               | anual           |
| Costos Indirectos   | \$ 52,702,083    | trimestral      |
| Incremento en CI    | 5%               | anual           |
| Nómina              | \$ 147,307,680   | trimestral      |
| Incremento nómina   | 3%               | anual           |
| MOI                 | \$ 43,436,880    | trimestral      |
| MOD                 | \$ 103,870,800   | trimestral      |
| $i$ tasa impositiva | 19.10%           | año             |
| $i$ TD              | 33.02%           | año             |

### Flujo de caja del proyecto

| $t$     |            | $V_a$       |
|---------|------------|-------------|
| Periodo |            | Inversión   |
| 0       | 12/31/2020 | 931,056,070 |
| 1       | 3/31/2021  |             |
| 2       | 6/30/2021  |             |
| 3       | 9/30/2021  |             |
| 4       | 12/31/2021 |             |
| 5       | 3/31/2022  |             |
| 6       | 6/30/2022  |             |

## ALTERNATIVA 2

### Caso de negocio

#### Premisas

| Elementos           | Dato             | Observaciones                          |
|---------------------|------------------|----------------------------------------|
| Crédito             | \$ 800,000,000   | Inicio Proyecto                        |
| Inv inicial         | \$ 131,056,070   | Inicio Proyecto                        |
| Vida útil           |                  | N/A                                    |
| Depreciación        |                  | N/A                                    |
| Cantidad a producir | 1                | und                                    |
| Incremento          |                  | N/A                                    |
| Precio de venta     | \$ 4,300,000,000 | pago dividido entre trimestres totales |
| Incremento          | 0%               | N/A                                    |

### Flujo de caja del proyecto

| t       | Va          | Y                  |
|---------|-------------|--------------------|
| Periodo | Inversión   | Producción Ingreso |
| Y=Pr-*Q |             |                    |
| 0       | 931,056,070 |                    |
| 1       |             | \$ 716,666,667     |
| 2       |             | \$ 716,666,667     |
| 3       |             | \$ 716,666,667     |
| 4       |             | \$ 716,666,667     |
| 5       |             | \$ 716,666,667     |
| 6       |             | \$ 716,666,667     |

1

|                          |                |            |
|--------------------------|----------------|------------|
| Costos Directos          | \$ 22,658,393  | trimestral |
| Incremento en CD         | 5%             | anual      |
| Costos Indirectos        | \$ 52,702,083  | trimestral |
| Incremento en CI         | 5%             | anual      |
| Nómina                   | \$ 147,307,680 | trimestral |
| Incremento nómina        | 3%             | anual      |
| MOI                      | \$ 43,436,880  | trimestral |
| MOD                      | \$ 103,870,800 | trimestral |
| <i>i</i> tasa impositiva | 19.10%         | año        |
| <i>i</i> TD              | 33.02%         | año        |

### ALTERNATIVA 3

#### Caso de negocio

#### Premisas

| Elementos                | Dato             | Observaciones                          |
|--------------------------|------------------|----------------------------------------|
| Crédito                  | \$ 800,000,000   | Inicio Proyecto                        |
| Inv inicial              | \$ 131,056,070   | Inicio Proyecto                        |
| Vida útil                |                  | N/A                                    |
| Depreciación             |                  | N/A                                    |
| Cantidad a producir      | 1                | und                                    |
| Incremento               | 0%               | N/A                                    |
| Precio de venta          | \$ 4,300,000,000 | pago dividido entre trimestres totales |
| Incremento               | 0%               | N/A                                    |
| Costos Directos          | \$ 22,658,393    | trimestral                             |
| Incremento en CD         | 4%               | anual                                  |
| Costos Indirectos        | \$ 52,702,083    | trimestral                             |
| Incremento en CI         | 3.5%             | anual                                  |
| Nómina                   | \$ 147,307,680   | trimestral                             |
| Incremento nómina        | 2.5%             | anual                                  |
| MOI                      | \$ 43,436,880    | trimestral                             |
| MOD                      | \$ 103,870,800   | trimestral                             |
| <i>i</i> tasa impositiva | 19.10%           | año                                    |
| <i>i</i> TD              | 33.02%           | año                                    |

#### Flujo de caja del proyecto

1

| Periodo | $V_a$<br>Inversión | $Y$<br>Producción Ingreso |
|---------|--------------------|---------------------------|
|         | $Y = Pr - *Q$      |                           |
| 0       | 931,056,070        |                           |
| 1       |                    | \$ 860,000,000            |
| 2       |                    | \$ 860,000,000            |
| 3       |                    | \$ 860,000,000            |
| 4       |                    | \$ 860,000,000            |
| 5       |                    | \$ 860,000,000            |

#### Flujo de caja del proyecto

1

### ALTERNATIVA 4

Caso de negocio

Premisas

| Elementos                | Dato             | Observaciones                          |
|--------------------------|------------------|----------------------------------------|
| Crédito                  | \$ 800,000,000   | Inicio Proyecto                        |
| Inv inicial              | \$ 131,056,070   | Inicio Proyecto                        |
| Vida útil                |                  | N/A                                    |
| Depreciación             |                  | N/A                                    |
| Cantidad a producir      | 1                | und                                    |
| Incremento               | 0%               | N/A                                    |
| Precio de venta          | \$ 4,300,000,000 | pago dividido entre trimestres totales |
| Incremento               | 0%               | N/A                                    |
| Costos Directos          | \$ 22,658,393    | trimestral                             |
| Incremento en CD         | 4%               | anual                                  |
| Costos Indirectos        | \$ 52,702,083    | trimestral                             |
| Incremento en CI         | 4%               | anual                                  |
| Nómina                   | \$ 147,307,680   | trimestral                             |
| Incremento nómina        | 3%               | anual                                  |
| MOI                      | \$ 43,436,880    | trimestral                             |
| MOD                      | \$ 103,870,800   | trimestral                             |
| <i>i</i> tasa impositiva | 19.10%           | año                                    |
| <i>i</i> TD              | 33.02%           | año                                    |

| $t$            | $V_a$       | $Y$                |
|----------------|-------------|--------------------|
| Periodo        | Inversión   | Producción Ingreso |
| $Y=Pr \cdot Q$ |             |                    |
| 0              | 931,056,070 |                    |
| 1              |             | \$ 614,285,714     |
| 2              |             | \$ 614,285,714     |
| 3              |             | \$ 614,285,714     |
| 4              |             | \$ 614,285,714     |
| 5              |             | \$ 614,285,714     |
| 6              |             | \$ 614,285,714     |
| 7              |             | \$ 614,285,714     |

| <sup>y</sup>       | <sup>1</sup>        | <sup>5%</sup>       | <sup>5%</sup> | <sup>3%</sup>         | <sup>3%</sup>  | <sup>w</sup> |
|--------------------|---------------------|---------------------|---------------|-----------------------|----------------|--------------|
| Producción Ingreso | Costo trimestral de | Gastos trimestrales | Gerencia      | Equipo de operaciones | Nómina         |              |
| $Y=Pr \cdot Q$     |                     |                     |               |                       |                |              |
|                    | \$ 22,658,393       | \$ 52,702,083       | \$ 43,436,880 | \$ 103,870,800        | \$ 147,307,680 |              |
|                    | \$ 22,658,393       | \$ 52,702,083       | \$ 43,436,880 | \$ 103,870,800        | \$ 147,307,680 |              |
|                    | \$ 22,658,393       | \$ 52,702,083       | \$ 43,436,880 | \$ 103,870,800        | \$ 147,307,680 |              |
|                    | \$ 22,658,393       | \$ 52,702,083       | \$ 43,436,880 | \$ 103,870,800        | \$ 147,307,680 |              |
|                    | \$ 23,791,313       | \$ 55,337,188       | \$ 44,739,986 | \$ 106,986,924        | \$ 151,726,910 |              |
| \$ 4,300,000,000   | \$ 23,791,313       | \$ 55,337,188       | \$ 44,739,986 | \$ 106,986,924        | \$ 151,726,910 |              |

|            |                  |
|------------|------------------|
| Ingresos   | \$ 4,300,000,000 |
| Egresos    | 3,187,571,585    |
| Patrimonio | \$ 1,112,428,415 |

| <sup>c</sup>                  | <sup>5%</sup>       | <sup>5%</sup> | <sup>3%</sup>         | <sup>3%</sup>  | <sup>w</sup>   |
|-------------------------------|---------------------|---------------|-----------------------|----------------|----------------|
| Costo trimestral de operación | Gastos trimestrales | Gerencia      | Equipo de operaciones | Nómina         | Abono Capital  |
|                               |                     |               |                       |                |                |
| \$ 22,658,393                 | \$ 52,702,083       | \$ 43,436,880 | \$ 103,870,800        | \$ 147,307,680 | \$ 145,284,043 |
| \$ 22,658,393                 | \$ 52,702,083       | \$ 43,436,880 | \$ 103,870,800        | \$ 147,307,680 | \$ 149,104,228 |
| \$ 22,658,393                 | \$ 52,702,083       | \$ 43,436,880 | \$ 103,870,800        | \$ 147,307,680 | \$ 153,024,863 |
| \$ 22,658,393                 | \$ 52,702,083       | \$ 43,436,880 | \$ 103,870,800        | \$ 147,307,680 | \$ 157,048,589 |
| \$ 23,791,313                 | \$ 55,337,188       | \$ 44,739,986 | \$ 106,986,924        | \$ 151,726,910 | \$ 161,178,117 |
| \$ 23,791,313                 | \$ 55,337,188       | \$ 44,739,986 | \$ 106,986,924        | \$ 151,726,910 | \$ 165,416,230 |

|          |                  |
|----------|------------------|
| Ingresos | \$ 4,300,000,000 |
|----------|------------------|

|            |                  |
|------------|------------------|
| Egresos    | 2,462,937,329    |
| Patrimonio | \$ 1,837,062,671 |

4%

3.5%

2.5%

2.5%

C

W

| Costo trimestral de<br>operación | Gastos<br>trimestrales | Gerencia      | Equipo de<br>operaciones | Nómina         | Abono Capital  |
|----------------------------------|------------------------|---------------|--------------------------|----------------|----------------|
|                                  |                        |               |                          |                |                |
| \$ 22,658,393                    | \$ 52,702,083          | \$ 43,436,880 | \$ 103,870,800           | \$ 147,307,680 | \$ 176,672,612 |
| \$ 22,658,393                    | \$ 52,702,083          | \$ 43,436,880 | \$ 103,870,800           | \$ 147,307,680 | \$ 181,318,146 |
| \$ 22,658,393                    | \$ 52,702,083          | \$ 43,436,880 | \$ 103,870,800           | \$ 147,307,680 | \$ 186,085,833 |
| \$ 22,658,393                    | \$ 52,702,083          | \$ 43,436,880 | \$ 103,870,800           | \$ 147,307,680 | \$ 190,978,884 |
| \$ 23,564,729                    | \$ 54,546,656          | \$ 44,522,802 | \$ 106,467,570           | \$ 150,990,372 | \$ 196,000,596 |

|            |                  |
|------------|------------------|
| Ingresos   | \$ 4,300,000,000 |
| Egresos    | 2,245,063,337    |
| Patrimonio | \$ 2,054,936,663 |

4%

3.5%

2.5%

2.5%

C

W

| Costo trimestral de<br>operación | Gastos<br>trimestrales | Gerencia | Equipo de<br>operaciones | Nómina | Abono Capital |
|----------------------------------|------------------------|----------|--------------------------|--------|---------------|
|----------------------------------|------------------------|----------|--------------------------|--------|---------------|

|               |               |               |                |                |                |
|---------------|---------------|---------------|----------------|----------------|----------------|
|               |               |               |                |                |                |
| \$ 22,658,393 | \$ 52,702,083 | \$ 43,436,880 | \$ 103,870,800 | \$ 147,307,680 | \$ 122,878,729 |
| \$ 22,658,393 | \$ 52,702,083 | \$ 43,436,880 | \$ 103,870,800 | \$ 147,307,680 | \$ 126,109,775 |
| \$ 22,658,393 | \$ 52,702,083 | \$ 43,436,880 | \$ 103,870,800 | \$ 147,307,680 | \$ 129,425,780 |
| \$ 22,658,393 | \$ 52,702,083 | \$ 43,436,880 | \$ 103,870,800 | \$ 147,307,680 | \$ 132,828,978 |
| \$ 23,564,729 | \$ 54,546,656 | \$ 44,522,802 | \$ 106,467,570 | \$ 150,990,372 | \$ 136,321,662 |
| \$ 23,564,729 | \$ 54,546,656 | \$ 44,522,802 | \$ 106,467,570 | \$ 150,990,372 | \$ 139,906,185 |
| \$ 23,564,729 | \$ 54,546,656 | \$ 44,522,802 | \$ 106,467,570 | \$ 150,990,372 | \$ 143,584,961 |

|            |                  |
|------------|------------------|
| Ingresos   | \$ 4,300,000,000 |
| Egresos    | 2,682,350,192    |
| Patrimonio | \$ 1,617,649,808 |

| 19.10%         |                |                  |                   |                  |
|----------------|----------------|------------------|-------------------|------------------|
|                | D              | Base             | T                 | FCN              |
| Abono Capital  | Intereses      | Base gravable    | IVA + Estampillas | FNC              |
|                |                | =Y-C-w-D         |                   | =Y-C-w-T-Va      |
|                |                |                  |                   | -\$ 931,056,070  |
|                |                | -\$ 222,668,157  |                   | -\$ 222,668,157  |
|                |                | -\$ 222,668,157  |                   | -\$ 222,668,157  |
|                |                | -\$ 222,668,157  |                   | -\$ 222,668,157  |
|                |                | -\$ 222,668,157  |                   | -\$ 222,668,157  |
|                |                | -\$ 230,855,411  |                   | -\$ 230,855,411  |
| \$ 931,056,070 | \$ 156,891,780 | \$ 3,912,252,809 | \$ 747,240,287    | \$ 3,165,012,523 |
|                |                | i / TD           | 33.02%            | 3,187,571,585    |
|                |                | TIR              | 10.08%            |                  |

| 19.10%        |                |                      |                 |                |
|---------------|----------------|----------------------|-----------------|----------------|
| D             | Base           | T                    | FCN             |                |
| Intereses     | Base gravable  | IVA +<br>Estampillas | FNC             | Egresos        |
| =Y-C-w-D      |                |                      | =Y-C-w-T-Va     |                |
|               |                |                      | -\$ 931,056,070 | \$ 931,056,070 |
| \$ 24,481,739 | \$ 469,516,771 |                      | \$ 469,516,771  | \$ 247,149,896 |
| \$ 20,661,555 | \$ 473,336,955 |                      | \$ 473,336,955  | \$ 243,329,711 |
| \$ 16,740,920 | \$ 477,257,590 |                      | \$ 477,257,590  | \$ 239,409,077 |
| \$ 12,717,194 | \$ 481,281,316 |                      | \$ 481,281,316  | \$ 235,385,350 |
| \$ 8,587,665  | \$ 477,223,591 |                      | \$ 477,223,591  | \$ 239,443,076 |
| \$ 4,349,552  | \$ 481,461,703 | \$ 91,959,185        | \$ 389,502,518  | \$ 327,164,149 |
| i / TD        |                |                      | 33.02%          | 2,462,937,329  |
| TIR           |                |                      | 44.98%          |                |

VPN 230,879,797.23 230,879,797.23

19.10%

| D             | Base           | T                    | FCN             |                |
|---------------|----------------|----------------------|-----------------|----------------|
| Intereses     | Base gravable  | IVA +<br>Estampillas | FNC             | Egresos        |
| =Y-C-w-D      |                |                      | =Y-C-w-T-Va     |                |
|               |                |                      | -\$ 931,056,070 | \$ 931,056,070 |
| \$ 24,481,739 | \$ 612,850,104 |                      | \$ 612,850,104  | \$ 247,149,896 |
| \$ 19,836,205 | \$ 617,495,638 |                      | \$ 617,495,638  | \$ 242,504,362 |
| \$ 15,068,519 | \$ 622,263,325 |                      | \$ 622,263,325  | \$ 237,736,675 |
| \$ 10,175,467 | \$ 627,156,376 |                      | \$ 627,156,376  | \$ 232,843,624 |
| \$ 5,153,756  | \$ 625,744,487 | \$ 119,517,197       | \$ 506,227,290  | \$ 353,772,710 |
| i / TD        |                |                      | 33.02%          | 2,245,063,337  |
| TIR           |                |                      | 59.11%          |                |

VPN 464,964,316.29 464,964,316.29

19.10%

| D             | Base           | T                    | FCN             |                |
|---------------|----------------|----------------------|-----------------|----------------|
| Intereses     | Base gravable  | IVA +<br>Estampillas | FNC             | Egresos        |
| =Y-C-w-D      |                |                      | =Y-C-w-T-Va     |                |
|               |                |                      | -\$ 931,056,070 | \$ 931,056,070 |
| \$ 24,481,739 | \$ 367,135,818 |                      | \$ 367,135,818  | \$ 247,149,896 |
| \$ 21,250,693 | \$ 370,366,864 |                      | \$ 370,366,864  | \$ 243,918,850 |
| \$ 17,934,688 | \$ 373,682,869 |                      | \$ 373,682,869  | \$ 240,602,845 |
| \$ 14,531,490 | \$ 377,086,067 |                      | \$ 377,086,067  | \$ 237,199,647 |
| \$ 11,038,806 | \$ 374,145,151 |                      | \$ 374,145,151  | \$ 240,140,564 |
| \$ 7,454,284  | \$ 377,729,673 |                      | \$ 377,729,673  | \$ 236,556,041 |
| \$ 3,775,508  | \$ 381,408,449 | \$ 72,849,014        | \$ 308,559,435  | \$ 305,726,279 |
| i / TD        |                |                      | 33.02%          | 2,682,350,192  |
| TIR           |                |                      | 34.65%          |                |

VPN 33,395,744.21 33,395,744.21

| Egresos |               |
|---------|---------------|
|         |               |
| \$      | 931,056,070   |
| \$      | 222,668,157   |
| \$      | 222,668,157   |
| \$      | 222,668,157   |
| \$      | 222,668,157   |
| \$      | 230,855,411   |
| \$      | 1,134,987,477 |

## Estado de resultados Alternativa 1

| Concepto/ Periodo año                              | 0               | 1               | 2               |
|----------------------------------------------------|-----------------|-----------------|-----------------|
| + Ingresos por ventas                              |                 | \$ -            | \$ -            |
| + Ingresos por productos                           |                 |                 |                 |
| - Costo de la maquinaria                           | \$ 931,056,070  | \$ -            | \$ -            |
| - Costo trimestral de producción                   |                 | \$ 22,658,393   | \$ 22,658,393   |
| - Nómina de producción                             |                 | \$ 103,870,800  | \$ 103,870,800  |
| Total costos variables                             | \$ 931,056,070  | \$ 126,529,193  | \$ 126,529,193  |
| Utilidad bruta / Margen bruto                      | -\$ 931,056,070 | -\$ 126,529,193 | -\$ 126,529,193 |
| - Gastos no operativos (nómina de gerencia)        |                 | \$ 43,436,880   | \$ 43,436,880   |
| - Otros costos fijos (alquiler, suministros, sspp) |                 | \$ 52,702,083   | \$ 52,702,083   |
| - Total costos fijos                               | \$ -            | \$ 96,138,963   | \$ 96,138,963   |
| BAII Utilidad antes de impuestos e intereses       | -\$ 931,056,070 | -\$ 222,668,157 | -\$ 222,668,157 |
| Intereses                                          |                 |                 |                 |
| BAI Utilidad Beneficio antes de impuestos          | -\$ 931,056,070 | -\$ 222,668,157 | -\$ 222,668,157 |
| Impuestos                                          |                 |                 |                 |
| BN Utilidad neta - Beneficio neto                  | -\$ 931,056,070 | -\$ 222,668,157 | -\$ 222,668,157 |
| Cash flow (Flujo Neto de Caja)                     | -\$ 931,056,070 | -\$ 222,668,157 | -\$ 222,668,157 |
|                                                    | -\$ 931,056,070 | -\$ 222,668,157 | -\$ 222,668,157 |

## Estado de resultados Alternativa 2

| Concepto/ Periodo año                              | 0               | 1              | 2              |
|----------------------------------------------------|-----------------|----------------|----------------|
| + Ingresos por ventas                              |                 | \$ 716,666,667 | \$ 716,666,667 |
| + Ingresos por productos                           |                 |                |                |
| - Costo de la maquinaria                           | \$ 931,056,070  | \$ -           | \$ -           |
| - Costo trimestral de producción                   |                 | \$ 22,658,393  | \$ 22,658,393  |
| - Nómina de producción                             |                 | \$ 103,870,800 | \$ 103,870,800 |
| Total costos variables                             | \$ 931,056,070  | \$ 126,529,193 | \$ 126,529,193 |
| Utilidad bruta / Margen bruto                      | -\$ 931,056,070 | \$ 590,137,473 | \$ 590,137,473 |
| - Gastos no operativos (nómina de gerencia)        |                 | \$ 43,436,880  | \$ 43,436,880  |
| - Otros costos fijos (alquiler, suministros, sspp) |                 | \$ 52,702,083  | \$ 52,702,083  |
| - Total costos fijos                               | \$ -            | \$ 96,138,963  | \$ 96,138,963  |
| BAII Utilidad antes de impuestos e intereses       | -\$ 931,056,070 | \$ 493,998,510 | \$ 493,998,510 |
| Intereses                                          |                 | \$ 24,481,739  | \$ 20,661,555  |
| BAI Utilidad Beneficio antes de impuestos          | -\$ 931,056,070 | \$ 469,516,771 | \$ 473,336,955 |
| Impuestos                                          |                 |                |                |
| BN Utilidad neta - Beneficio neto                  | -\$ 931,056,070 | \$ 469,516,771 | \$ 473,336,955 |
| Cash flow (Flujo Neto de Caja)                     | -\$ 931,056,070 | \$ 469,516,771 | \$ 473,336,955 |
|                                                    | -\$ 931,056,070 | \$ 469,516,771 | \$ 473,336,955 |

### Estado de resultados Alternativa 3

| Concepto/ Periodo año                              | 0               | 1              | 2              |
|----------------------------------------------------|-----------------|----------------|----------------|
| + Ingresos por ventas                              |                 | \$ 860,000,000 | \$ 860,000,000 |
| + Ingresos por productos                           |                 |                |                |
| - Costo de la maquinaria                           | \$ 931,056,070  | \$ -           | \$ -           |
| - Costo trimestral de producción                   |                 | \$ 22,658,393  | \$ 22,658,393  |
| - Nómina de producción                             |                 | \$ 103,870,800 | \$ 103,870,800 |
| Total costos variables                             | \$ 931,056,070  | \$ 126,529,193 | \$ 126,529,193 |
| Utilidad bruta / Margen bruto                      | -\$ 931,056,070 | \$ 733,470,807 | \$ 733,470,807 |
| - Gastos no operativos (nómina de gerencia)        |                 | \$ 43,436,880  | \$ 43,436,880  |
| - Otros costos fijos (alquiler, suministros, sspp) |                 | \$ 52,702,083  | \$ 52,702,083  |
| - Total costos fijos                               | \$ -            | \$ 96,138,963  | \$ 96,138,963  |
| BAII Utilidad antes de impuestos e intereses       | -\$ 931,056,070 | \$ 637,331,843 | \$ 637,331,843 |
| Intereses                                          |                 | \$ 24,481,739  | \$ 19,836,205  |
| BAI Utilidad Beneficio antes de impuestos          | -\$ 931,056,070 | \$ 612,850,104 | \$ 617,495,638 |
| Impuestos                                          |                 |                |                |
| BN Utilidad neta - Beneficio neto                  | -\$ 931,056,070 | \$ 612,850,104 | \$ 617,495,638 |
| Cash flow (Flujo Neto de Caja)                     | -\$ 931,056,070 | \$ 612,850,104 | \$ 617,495,638 |
|                                                    | -\$ 931,056,070 | \$ 612,850,104 | \$ 617,495,638 |

### Estado de resultados Alternativa 4

| Concepto/ Periodo año                              | 0               | 1              | 2              |
|----------------------------------------------------|-----------------|----------------|----------------|
| + Ingresos por ventas                              |                 | \$ 614,285,714 | \$ 614,285,714 |
| + Ingresos por productos                           |                 |                |                |
| - Costo de la maquinaria                           | \$ 931,056,070  | \$ -           | \$ -           |
| - Costo trimestral de producción                   |                 | \$ 22,658,393  | \$ 22,658,393  |
| - Nómina de producción                             |                 | \$ 103,870,800 | \$ 103,870,800 |
| Total costos variables                             | \$ 931,056,070  | \$ 126,529,193 | \$ 126,529,193 |
| Utilidad bruta / Margen bruto                      | -\$ 931,056,070 | \$ 487,756,521 | \$ 487,756,521 |
| - Gastos no operativos (nómina de gerencia)        |                 | \$ 43,436,880  | \$ 43,436,880  |
| - Otros costos fijos (alquiler, suministros, sspp) |                 | \$ 52,702,083  | \$ 52,702,083  |
| - Total costos fijos                               | \$ -            | \$ 96,138,963  | \$ 96,138,963  |
| BAII Utilidad antes de impuestos e intereses       | -\$ 931,056,070 | \$ 391,617,558 | \$ 391,617,558 |
| Intereses                                          |                 | \$ 24,481,739  | \$ 21,250,693  |

|                                           |     |             |    |             |    |             |
|-------------------------------------------|-----|-------------|----|-------------|----|-------------|
| BAI Utilidad Beneficio antes de impuestos | -\$ | 931,056,070 | \$ | 367,135,818 | \$ | 370,366,864 |
| Impuestos                                 |     |             |    |             |    |             |
| BN Utilidad neta - Beneficio neto         | -\$ | 931,056,070 | \$ | 367,135,818 | \$ | 370,366,864 |
| Cash flow (Flujo Neto de Caja             | -\$ | 931,056,070 | \$ | 367,135,818 | \$ | 370,366,864 |
|                                           | -\$ | 931,056,070 | \$ | 367,135,818 | \$ | 370,366,864 |

| 3               | 4               | 5               | 6                |
|-----------------|-----------------|-----------------|------------------|
| \$ - \$         | \$ - \$         | \$ - \$         | \$ 4,300,000,000 |
| \$ - \$         | \$ - \$         | \$ - \$         | \$ -             |
| \$ 22,658,393   | \$ 22,658,393   | \$ 23,791,313   | \$ 23,791,313    |
| \$ 103,870,800  | \$ 103,870,800  | \$ 106,986,924  | \$ 106,986,924   |
| \$ 126,529,193  | \$ 126,529,193  | \$ 130,778,237  | \$ 130,778,237   |
| -\$ 126,529,193 | -\$ 126,529,193 | -\$ 130,778,237 | \$ 4,169,221,763 |
| \$ 43,436,880   | \$ 43,436,880   | \$ 44,739,986   | \$ 44,739,986    |
| \$ 52,702,083   | \$ 52,702,083   | \$ 55,337,188   | \$ 55,337,188    |
| \$ 96,138,963   | \$ 96,138,963   | \$ 100,077,174  | \$ 100,077,174   |
| -\$ 222,668,157 | -\$ 222,668,157 | -\$ 230,855,411 | \$ 4,069,144,589 |
| \$ -            | \$ -            | \$ -            | \$ 156,891,780   |
| -\$ 222,668,157 | -\$ 222,668,157 | -\$ 230,855,411 | \$ 3,912,252,809 |
|                 |                 |                 | \$ 747,240,287   |
| -\$ 222,668,157 | -\$ 222,668,157 | -\$ 230,855,411 | \$ 3,165,012,523 |
| -\$ 222,668,157 | -\$ 222,668,157 | -\$ 230,855,411 | \$ 3,165,012,523 |
| -\$ 222,668,157 | -\$ 222,668,157 | -\$ 230,855,411 | \$ 3,165,012,523 |

TIR 10.08%  
 VPN -\$ 874,127,612.54 -\$ 874,127,612.54

| 3              | 4              | 5              | 6              |
|----------------|----------------|----------------|----------------|
| \$ 716,666,667 | \$ 716,666,667 | \$ 716,666,667 | \$ 716,666,667 |
| \$ - \$        | \$ - \$        | \$ - \$        | \$ -           |
| \$ 22,658,393  | \$ 22,658,393  | \$ 23,791,313  | \$ 23,791,313  |
| \$ 103,870,800 | \$ 103,870,800 | \$ 106,986,924 | \$ 106,986,924 |
| \$ 126,529,193 | \$ 126,529,193 | \$ 130,778,237 | \$ 130,778,237 |
| \$ 590,137,473 | \$ 590,137,473 | \$ 585,888,430 | \$ 585,888,430 |
| \$ 43,436,880  | \$ 43,436,880  | \$ 44,739,986  | \$ 44,739,986  |
| \$ 52,702,083  | \$ 52,702,083  | \$ 55,337,188  | \$ 55,337,188  |
| \$ 96,138,963  | \$ 96,138,963  | \$ 100,077,174 | \$ 100,077,174 |
| \$ 493,998,510 | \$ 493,998,510 | \$ 485,811,256 | \$ 485,811,256 |
| \$ 16,740,920  | \$ 12,717,194  | \$ 8,587,665   | \$ 4,349,552   |
| \$ 477,257,590 | \$ 481,281,316 | \$ 477,223,591 | \$ 481,461,703 |
|                |                | \$ 91,959,185  |                |
| \$ 477,257,590 | \$ 481,281,316 | \$ 477,223,591 | \$ 389,502,518 |
| \$ 477,257,590 | \$ 481,281,316 | \$ 477,223,591 | \$ 389,502,518 |
| \$ 477,257,590 | \$ 481,281,316 | \$ 477,223,591 | \$ 389,502,518 |

TIR 44.98%  
 VPN \$ 230,879,797.23 \$ 230,879,797.23

|                |                |                |      |
|----------------|----------------|----------------|------|
| 3              | 4              | 5              | 6    |
| \$ 860,000,000 | \$ 860,000,000 | \$ 860,000,000 | \$ - |

|                |                |                |      |
|----------------|----------------|----------------|------|
| \$ -           | \$ -           | \$ -           | \$ - |
| \$ 22,658,393  | \$ 22,658,393  | \$ 23,564,729  |      |
| \$ 103,870,800 | \$ 103,870,800 | \$ 106,467,570 |      |

|                |                |                |      |
|----------------|----------------|----------------|------|
| \$ 126,529,193 | \$ 126,529,193 | \$ 130,032,299 | \$ - |
| \$ 733,470,807 | \$ 733,470,807 | \$ 729,967,701 | \$ - |
| \$ 43,436,880  | \$ 43,436,880  | \$ 44,522,802  |      |
| \$ 52,702,083  | \$ 52,702,083  | \$ 54,546,656  |      |
| \$ 96,138,963  | \$ 96,138,963  | \$ 99,069,458  | \$ - |

|                |                |                |      |
|----------------|----------------|----------------|------|
| \$ 637,331,843 | \$ 637,331,843 | \$ 630,898,243 | \$ - |
| \$ 15,068,519  | \$ 10,175,467  | \$ 5,153,756   |      |
| \$ 622,263,325 | \$ 627,156,376 | \$ 625,744,487 | \$ - |

|                |                |                |                 |
|----------------|----------------|----------------|-----------------|
|                |                | \$ 119,517,197 |                 |
| \$ 622,263,325 | \$ 627,156,376 | \$ 506,227,290 | -\$ 119,517,197 |
| \$ 622,263,325 | \$ 627,156,376 | \$ 506,227,290 | -\$ 119,517,197 |
| \$ 622,263,325 | \$ 627,156,376 | \$ 506,227,290 | -\$ 119,517,197 |

TIR 59.11%  
 VPN \$ 464,964,316.29 \$ 464,964,316.29

|                |                |                |                |                |
|----------------|----------------|----------------|----------------|----------------|
| 3              | 4              | 5              | 6              | 7              |
| \$ 614,285,714 | \$ 614,285,714 | \$ 614,285,714 | \$ 614,285,714 | \$ 614,285,714 |

|                |                |                |                |                |
|----------------|----------------|----------------|----------------|----------------|
| \$ -           | \$ -           | \$ -           | \$ -           | \$ -           |
| \$ 22,658,393  | \$ 22,658,393  | \$ 23,564,729  | \$ 23,564,729  | \$ 23,564,729  |
| \$ 103,870,800 | \$ 103,870,800 | \$ 106,467,570 | \$ 106,467,570 | \$ 106,467,570 |

|                |                |                |                |                |
|----------------|----------------|----------------|----------------|----------------|
| \$ 126,529,193 | \$ 126,529,193 | \$ 130,032,299 | \$ 130,032,299 | \$ 130,032,299 |
| \$ 487,756,521 | \$ 487,756,521 | \$ 484,253,415 | \$ 484,253,415 | \$ 484,253,415 |
| \$ 43,436,880  | \$ 43,436,880  | \$ 44,522,802  | \$ 44,522,802  | \$ 44,522,802  |
| \$ 52,702,083  | \$ 52,702,083  | \$ 54,546,656  | \$ 54,546,656  | \$ 54,546,656  |
| \$ 96,138,963  | \$ 96,138,963  | \$ 99,069,458  | \$ 99,069,458  | \$ 99,069,458  |

|                |                |                |                |                |
|----------------|----------------|----------------|----------------|----------------|
| \$ 391,617,558 | \$ 391,617,558 | \$ 385,183,957 | \$ 385,183,957 | \$ 385,183,957 |
| \$ 17,934,688  | \$ 14,531,490  | \$ 11,038,806  | \$ 7,454,284   | \$ 3,775,508   |

|                |                |                |                |                |
|----------------|----------------|----------------|----------------|----------------|
| \$ 373,682,869 | \$ 377,086,067 | \$ 374,145,151 | \$ 377,729,673 | \$ 381,408,449 |
|                |                |                |                | \$ 72,849,014  |
| \$ 373,682,869 | \$ 377,086,067 | \$ 374,145,151 | \$ 377,729,673 | \$ 308,559,435 |
| \$ 373,682,869 | \$ 377,086,067 | \$ 374,145,151 | \$ 377,729,673 | \$ 308,559,435 |
| \$ 373,682,869 | \$ 377,086,067 | \$ 374,145,151 | \$ 377,729,673 | \$ 308,559,435 |

TIR34.65%

VPN\$ 33,395,744.21\$ 33,395,744.21

# ANEXO 7

## CÁLCULO DEL PROMEDIO PONDERADO COSTEO DEL CAPITAL (WACC)

### *Alternativa 1*

#### *Datos involucrados tomados del año 2020:*

|                                                        |                  |                        |                  |
|--------------------------------------------------------|------------------|------------------------|------------------|
| Total Pasivo                                           | 2,404,998,815.26 |                        |                  |
| Total Patrimonio                                       | 1,595,001,184.74 |                        |                  |
| Total Pasivo y Patrimonio                              | 4,000,000,000.00 |                        |                  |
| Tasa activa referencial a 23 de Octubre del año 2020:  | 10.94            | % Banco Pichincha S.A. | Efectiva anual c |
| Tasa pasiva referencial a 3 de Noviembre del año 2020: | 3.85             | % Bancompartir S.A.    | Efectiva anual i |

*Formula utilizada para calcular la WACC:*

$$WACC = (\text{fracción de patrimonio})(\text{costo del capital patrimonial}) + (\text{fracción de deuda})(\text{costo del capital de deuda})$$

|                        |        |
|------------------------|--------|
| fracción de patrimonio | 0.3988 |
| fracción de deuda      | 0.6012 |

$$WACC = 0.02 \%$$

### *Alternativa 2*

#### *Datos involucrados tomados del año 2020:*

|                                                       |                  |                        |                  |
|-------------------------------------------------------|------------------|------------------------|------------------|
| Total Pasivo                                          | 1,733,775,614.04 |                        |                  |
| Total Patrimonio                                      | 2,266,224,385.96 |                        |                  |
| Total Pasivo y Patrimonio                             | 4,000,000,000.00 |                        |                  |
| Tasa activa referencial a 23 de Octubre del año 2020: | 10.94            | % Banco Pichincha S.A. | Efectiva anual c |

# ANEXO 7

Tasa pasiva referencial a 3 de Noviembre del año 2020: 3.85 % Bancompartir S.A. Efectiva anual

Formula utilizada para calcular la WACC:

**WACC= (fracción de patrimonio)(costo del capital patrimonial)+(fracción de deuda)(costo del capital de deuda)**

fracción de patrimonio 0.5666  
fracción de deuda 0.4334

WACC= 0.02 %

## Alternativa 3

**Datos involucrados tomados del año 2020:**

Total Pasivo 1,752,206,405.78  
Total Patrimonio 2,247,793,594.22  
Total Pasivo y Patrimonio 4,000,000,000.00

Tasa activa referencial a 23 de Octubre del año 2020: 10.94 % Banco Pichincha S.A. Efectiva anual  
Tasa pasiva referencial a 3 de Noviembre del año 2020: 3.85 % Bancompartir S.A. Efectiva anual

Formula utilizada para calcular la WACC:

**WACC= (fracción de patrimonio)(costo del capital patrimonial)+(fracción de deuda)(costo del capital de deuda)**

fracción de patrimonio 0.5619  
fracción de deuda 0.4381

WACC= 0.02 %

# ANEXO 7

## Alternativa 4

### Datos involucrados tomados del año 2020:

|                                                        |                  |                      |                  |
|--------------------------------------------------------|------------------|----------------------|------------------|
| Total Pasivo                                           | 2,044,705,775.54 |                      |                  |
| Total Patrimonio                                       | 1,955,294,224.46 |                      |                  |
| Total Pasivo y Patrimonio                              | 4,000,000,000.00 |                      |                  |
| Tasa activa referencial a 23 de Octubre del año 2020:  | 10.94 %          | Banco Pichincha S.A. | Efectiva anual c |
| Tasa pasiva referencial a 3 de Noviembre del año 2020: | 3.85 %           | Bancompartir S.A.    | Efectiva anual , |

Formula utilizada para calcular la WACC:

$$WACC = (\text{fracción de patrimonio})(\text{costo del capital patrimonial}) + (\text{fracción de deuda})(\text{costo del capital de deuda})$$

|                        |        |
|------------------------|--------|
| fracción de patrimonio | 0.4888 |
| fracción de deuda      | 0.5112 |

$$WACC = 0.02 \%$$

# ANEXO 7

|         |       |                 |
|---------|-------|-----------------|
| redito, | 2.63% | Tasa trimestral |
| Ahorro, | 0.95% | Tasa trimestral |

|         |       |                 |
|---------|-------|-----------------|
| redito, | 2.63% | Tasa trimestral |
|---------|-------|-----------------|

# ANEXO 7

Ahorro, 0.95% Tasa trimestral

edito, 2.63% Tasa trimestral  
Ahorro, 0.95% Tasa trimestral

# ANEXO 7

|         |       |                        |
|---------|-------|------------------------|
| redito, | 2.63% | <i>Tasa trimestral</i> |
| Ahorro, | 0.95% | <i>Tasa trimestral</i> |

# ANEXO 9

## CÁLCULO DE LA TASA DE DESCUENTO

### Alternativa 1

#### *Datos involucrados:*

|                                                  |        |
|--------------------------------------------------|--------|
| WACC                                             | 0.02 % |
| Tasa de riesgo del sector                        | 6 %    |
| Rentabilidad esperada por la empresa (Histórico) | 39 %   |

#### *Fórmula para la elaboración de la tasa de descuento*

*Tasa de descuento* = WACC-Tasa de riesgo del sector +Rentabilidad esperada del sector

*Tasa de descuento* = 33.02%

### Alternativa 2

#### *Datos involucrados:*

|                                                  |        |
|--------------------------------------------------|--------|
| WACC                                             | 0.02 % |
| Tasa de riesgo del sector                        | 6 %    |
| Rentabilidad esperada por la empresa (Histórico) | 39 %   |

#### *Fórmula para la elaboración de la tasa de descuento*

# ANEXO 9

*Tasa de descuento* = WACC-Tasa de riesgo del sector +Rentabilidad esperada del sector

*Tasa de descuento* = 

33.02%

Alternativa 3

*Datos involucrados:*

|                                                  |        |
|--------------------------------------------------|--------|
| WACC                                             | 0.02 % |
| Tasa de riesgo del sector                        | 6 %    |
| Rentabilidad esperada por la empresa (Histórico) | 39 %   |

*Fórmula para la elaboración de la tasa de descuento*

*Tasa de descuento* = WACC-Tasa de riesgo del sector +Rentabilidad esperada del sector

*Tasa de descuento* = 

33.02%

Alternativa 4

*Datos involucrados:*

|                                                  |        |
|--------------------------------------------------|--------|
| WACC                                             | 0.02 % |
| Tasa de riesgo del sector                        | 6 %    |
| Rentabilidad esperada por la empresa (Histórico) | 39 %   |

# ANEXO 9

*Fórmula para la elaboración de la tasa de descuento*

*Tasa de descuento =*

WACC-Tasa de riesgo del sector +Rentabilidad esperada del sector

*Tasa de descuento =*

33.02%

# LIMITACION A LA DEDUCCION POR DEPRECIACION

De acuerdo al artículo 82 de la ley 1819 de 2016, la tasa por depreciación a deducir anualmente será la est con la técnica contable (NIIF) siempre que no exceda las tasas máximas determinadas por el Gol

Artículo 82. Limitación a la deducción por depreciación. Modifica el artículo 137 del Estatut Para efectos del impuesto sobre la renta y complementarios la tasa por depreciación a deducir anualment conformidad con la técnica contable siempre que no exceda las tasas máximas determinadas por el C Parágrafo 1. El gobierno nacional reglamentará las tasas máximas de depreciación, las cuales oscilarán ent ausencia de dicho reglamento, se aplicarán las siguientes tasas anuales, sobre la base para calcular

| Conceptos de bienes a depreciar        | Tasa de depreciación fiscal anual % | Equivalente en años | Equivalente en meses |
|----------------------------------------|-------------------------------------|---------------------|----------------------|
| Construcciones y edificaciones         | 2.22%                               | 45,00               | 540,00               |
| Acueducto, planta y redes              | 2.50%                               | 40,00               | 480,00               |
| Vías de comunicación                   | 2.50%                               | 40,00               | 480,00               |
| Flota y equipo aéreo                   | 3.33%                               | 30,00               | 360,00               |
| Flota y equipo férreo                  | 5.00%                               | 20,00               | 240,00               |
| Flota y equipo fluvial                 | 6.67%                               | 15,00               | 180,00               |
| Armamento y equipo de vigilancia       | 10.00%                              | 10,00               | 120,00               |
| Equipo eléctrico                       | 10.00%                              | 10,00               | 120,00               |
| Flota y equipo de transporte terrestre | 10.00%                              | 10,00               | 120,00               |
| Maquinaria, equipos                    | 10.00%                              | 10,00               | 120,00               |
| Muebles y enseres                      | 10.00%                              | 10,00               | 120,00               |
| Equipo médico científico               | 12.50%                              | 8,00                | 96,00                |
| Envases, empaques y herramientas       | 20.00%                              | 5,00                | 60,00                |
| Equipo de computación                  | 20.00%                              | 5,00                | 60,00                |
| Redes de procesamiento de datos        | 20.00%                              | 5,00                | 60,00                |
| Equipo de comunicación                 | 20.00%                              | 5,00                | 60,00                |

establecida de conformidad  
Gobierno Nacional.

o Tributario  
te será la establecida de  
Gobierno Nacional.  
tre el 2.22% y el 33%. En  
: la depreciación: